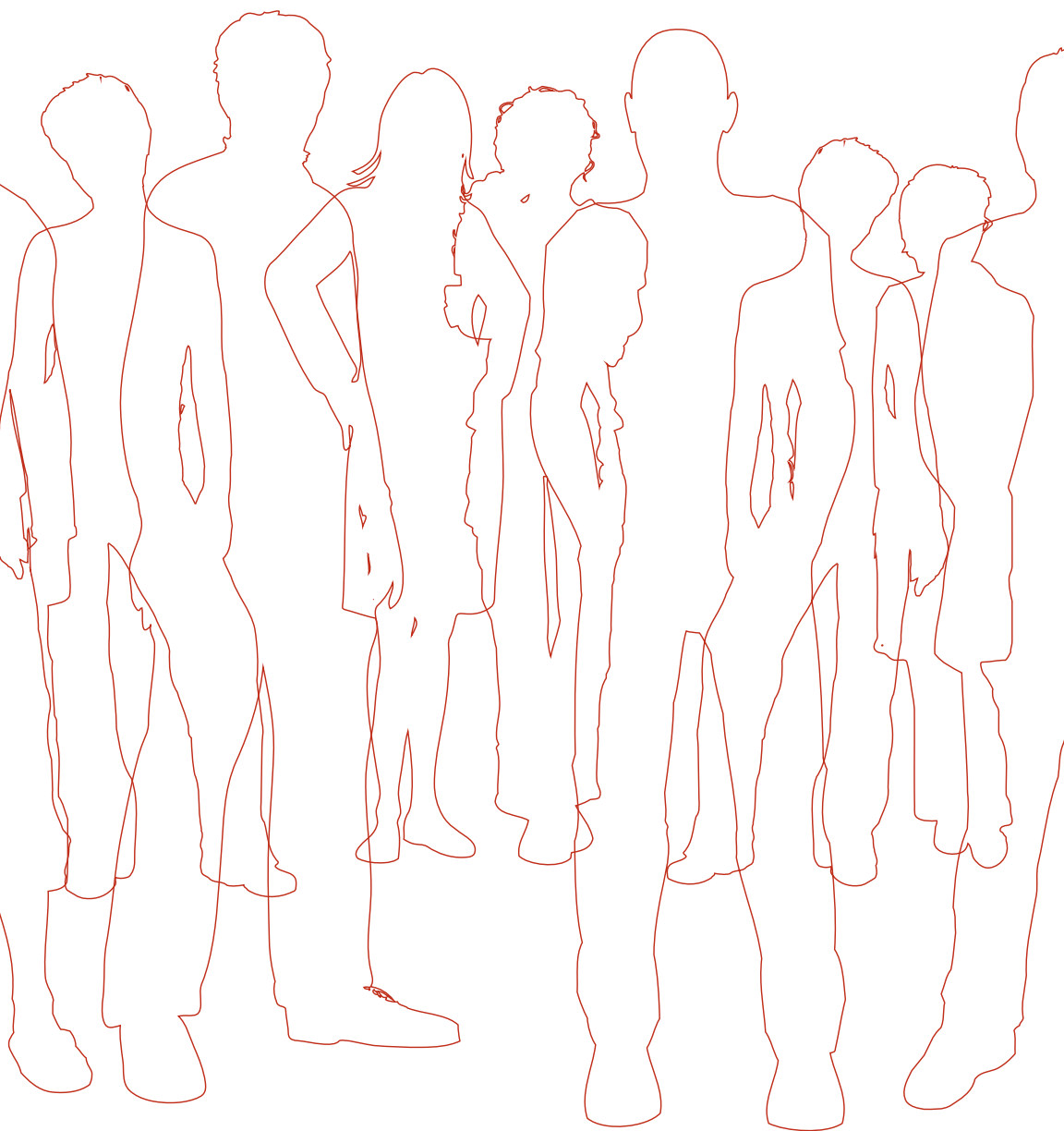


FY11: A YEAR IN REVIEW



COMMUNITY
INITIATIVES
IN SERVICE TO GREAT IDEAS

IN SERVICE TO GREAT IDEAS

During FY11 (ending June 30, 2011) the world economic situation continued to be challenging, especially to those working in the nonprofit sector. Difficult financial times make the efficiencies of Community Initiatives even more valuable to the nonprofit community. Despite the scarcity of foundation dollars for start-up activities, Community Initiatives took on 16 new projects, transferred two to their own 501(c)(3) status, and completed its fiscal year with a positive fund balance.

Our work “In Service to Great Ideas” spanned new nonprofit ventures from stem cell research (**Berkeley City College Bridge to Biotech Careers**), to support for emergency veterinary care for animals belonging to low-income individuals (**San Francisco Aid for Animals**), to music programs for at-risk children (**Enriching Lives through Music** and **Music Team San Francisco**), as just a few examples.

We continued to broaden our geographic reach by taking on more projects outside of California: **JunctionHouse Commons** in Seattle, Washington; **North American Primate Sanctuary Alliance**, based in Ohio with members in several states; **Dalai Lama Fellows**, whose service work is international; and **Project Grace**, which facilitates international service trips for families grieving lost children. We also continued our service to funders by administering grant making for the **Building Elder Strength Today (BEST) Fund of the Atlantic Philanthropies**, among others.

Underlying our work this year was a reexamination and reaffirmation of our organizational values, which also apply to our fiscally sponsored projects. These are stated as:

COMMUNITY BENEFIT
TRUSTWORTHINESS
SERVICE WITH INTEGRITY
RESPECT
RESPONSIVENESS
TEAMWORK

These values, embraced by our committed board of directors and staff, inform our work and serve as important touchstones as we navigate the challenges of our rapidly changing world.



Cheryl Polk
Board Chair



M. Melanie Beene
President & CEO



Frances Phillips
Incoming Chair

FINANCIAL REPORT

Financial Report	2011 Total	2010 Total
Balance Sheet		
Assets	16,693,217	16,883,725
Liabilities	1,115,668	814,650
Net Assets:		
Unrestricted-CI Operations	1,318,427	1,254,905
Temporarily Restricted	14,259,122	14,814,170
TOTAL Liabilities and Net Assets	16,693,217	16,883,725
Statement of Activities		
Revenue and Support:		
Grants & Contributions	15,408,402	13,446,761
In-kind Contributions	684,456	1,105,916
Other Income	1,320,121	727,449
Interest Income	31,573	62,540
TOTAL Revenue & Support	17,444,552	15,342,666
Expenses:		
Program Services	15,695,744	16,177,587
Management & General	1,235,776	1,160,674
Fundraising	1,004,558	675,853
TOTAL Expenses	17,936,078	18,014,114
Change in Net Assets	(491,526)	(2,671,448)
Net Assets, beginning of year	16,069,075	18,740,523
Net Assets, end of year	15,577,549	16,069,075

Condensed audited financial information
for the years ended June 30, 2011 and 2010

A COMMUNITY OF SUPPORT

Community Initiatives is grateful for the 5,500+ gifts received in FY11, including the following institutional donations of \$2,500 and up.

AAA-California State Automobile Association	California Institute for Regenerative Medicine	Hellman Family Foundation
Action Council of Monterey County	California Teachers Association	Hospital Council of Northern and Central California
Advancement Project	Catholic Campaign for Human Development	Housing Authority of City & County of San Francisco
Akonadi Foundation	Charles Schwab & Co.	HPS Development Company, LP
Alameda County Office of Education	Cisco Systems Foundation	Institute of International Education
Allen & Company, Inc.	City of East Palo Alto	International Union of Operating Engineers
Anonymous	City of Oakland/Measure Y	Irene S. Scully Family Foundation
Apollo Group, Inc.	City of Redwood City	Japanese Cultural and Community Center of Northern California
Arcus Foundation	Committee to Protect California's Future	Jewish Community Endowment Fund
AT&T Foundation	Community Legal Services of East Palo Alto	John D. and Catherine T. MacArthur Foundation
Baltimore Community Foundation	Cotchett, Pitre & McCarthy, LLP	Kaiser Permanente
Bay Area Legal Aid	Creve & Company	Laborers' International Union of N.A.
Bella Vista Foundation	East Bay Community Foundation	Latino Community Foundation
Beneto Foundation	Edward E. Hills Fund	Law Offices of Tina A. Thomas
Bill Graham Supporting Foundation	Eric Roberts Foundation	Legal Aid Society of San Mateo County
Birth to Five Policy Alliance	Ernest Gallo Foundation	Lisa and Douglas Goldman Fund
Blue Shield of California	Fidelity Charitable Gift Fund	Local Initiatives Support Corporation
Blum Family Foundation	Filippi Foundation	Lucile Packard Foundation for Children's Health
Bounce Network, LLC	First 5 San Francisco	MAG Management, Inc.
Bring Me A Book Foundation	Ford Foundation	Marguerite Casey Foundation
Bristol-Myers Squibb Company	Foster Interstate Media, Inc.	Marin Community Foundation
Brooks-Mathews Foundation	Frank & Denise Quattrone Foundation	McKesson Foundation
Burger Family Trust	Friend Family Foundation	Mercury General Corporation
California Cable & Telecommunications Association	Genentech, Inc.	Metta Fund
California Commerce Club, Inc.	Gilead Sciences, Inc.	Midwest Trust
California Community Foundation	Gill Foundation	
California Correctional Peace Officers Association	Glass Emporium of Marin, Inc.	
California Dental Association	Grants for the Arts/San Francisco Hotel Tax Fund	
California Fire Foundation	HandsOn Bay Area	
	Hanna, Brophy, MacLean, McAleer & Jensen, LLP	

Miranda Lux Foundation
Mitchell Kapor Foundation
Morgan Stanley
Morning Glory Family
Foundation
Morris Stulsaft Foundation
Nehemiah Corporation
of America
Open Society Institute
Orchard House Foundation
Palo Alto Community Fund
Peace Development Fund
PG&E
PG&E Corporation Foundation
Public Interest Projects
R.D. & Joan Dale Hubbard
Foundation
Ravenswood City School District
Recology Service Center
Remy, Thomas, Moose &
Manley, LLP
RMIT University
Robert and Catherine Miller
Charitable Foundation
Robert and Ruth Halperin
Foundation
Robert Batinovich Trust
Robert Wood Johnson
Foundation
Roland and Dawn Arnall
Foundation
Ruby Skye
S.D. Bechtel, Jr. Foundation
S.H. Cowell Foundation
San Diego Scholarship
Foundation, Inc.
San Francisco Arts Commission
San Francisco Community
Challenge Grant Program
San Francisco Department of
Children, Youth, and Their
Families
San Francisco Department of
Public Health
San Francisco Giants
San Francisco Office of
Economic and Workforce
Development
San Francisco State University
San Francisco Unified School
District
Schwab Charitable Fund
Seva Foundation
Seymour Mausner
Revocable Trust
Sierra Pacific Industries
Silicon Valley Community
Foundation
Single Stop USA, Inc.
South County Community
Health Center
Southwest Regional Council
of Carpenters
St. Mary's Medical Center
Stuart Foundation
Sutter West Bay Hospitals—
California Pacific Medical
Center
Takahashi Charitable
Foundation
The Ahmanson Foundation
The Atlantic Philanthropies
The California Endowment
The California Wellness
Foundation
The Christensen Fund
The David & Lucile Packard
Foundation
The George & Judy Marcus
Family Foundation
The Grove Foundation
The Human Rights Project, Inc.
The James Irvine Foundation
The John and Lisa Pritzker
Family Fund
The Jay and Rose Phillips
Family Foundation
The Olympic Club Foundation
The Overbrook Foundation
The Pew Charitable Trusts
The San Francisco Foundation
The SHS Foundation
The Stanley S. Langendorf
Foundation
The Whitman Institute
The William G. Gilmore
Foundation
The Zenith Insurance Company
Trio Foundation
Trust for Conservation
Innovation
U.S. Department of Health
and Human Services,
Strengthening Communities
Fund (ARRA)
Tyco Worldwide Services, Inc.
Unbound Philanthropy
Union Bank Foundation
United Brotherhood of
Carpenters and Joiners of
America
United States Conference of
Catholic Bishops
United Way of the Bay Area
Van Löben Sels/RembeRock
Foundation
Visa U.S.A., Inc.
W.K. Kellogg Foundation
Walter & Elise Haas Fund
Walter S. Johnson Foundation
Wells Fargo Foundation
WestEd
Will K. Weinstein Revocable Trust
Young Audiences of
Northern California
Yvonne & Angelo
Sangiaco Family
Zellerbach Family Foundation
Zobha, LLC

PROJECTS SPONSORED BY COMMUNITY INITIATIVES

From July 1, 2010 to February 29, 2012

Total Projects – 107

New in FY11 and new to date in FY12 – 27 projects (Black)

Projects that have completed, closed, transferred – 23 (Gray)

Projects that became 501(c)(3) organizations – 3 (Red)

Active Voice

Adopted and Fostered
Adults of the African
Diaspora (AFAAD)

Alameda Community News Project

Alameda County Foster
Youth Alliance

Ambassadors for Africa

Arthur H. Coleman
Community Health
Foundation

Arts Education Funders
Collaborative

Asia and Pacific Alliance
to Eliminate Viral Hepatitis
(APAVH)

At The Crossroads

BANDTEC

Bay Area Blacks In
Philanthropy

Bay Area Disc Association

Bay Area Immigrant Rights Coalition

Bay Area Science Education Consortium

Berkeley City College Bridge to Biotech Careers

Building Elder Strength Today (BEST) Fund of The Atlantic Philanthropies

Business Council on
Climate Change

Butler Koshland Fellowships

California Connected by 25 Initiative

California Family Resource
Association

California Legislative Program

Campaign for Better
Nutrition

Castro Area Planning + Action

Center for Adults with
Congenital Heart Disease

Center for Strategic
Community Innovation

Center for Youth Wellness

Chalice Consort

Cities21.org

College Dream Team Project

Communities of Opportunity

Community Experience
Partnership

Council for Global Equality

craigconnects

Dalai Lama Fellows

Do a Little Foundation

Early Childhood Funders

Eastern Horizons

Endangered Species

Engage Her, Inc.

Enriching Lives through Music

Entertain Change!

eQuality Scholarship Collaborative

Excelsior Action Group/
Ocean Avenue Revitalization
Collaborative/Portola
Neighborhood Steering
Committee

First 5 San Francisco (Parent
Action Group)

Friends of the Gateway

Get Screened Oakland

Harrison House Music
and Art

Hayward Day Labor Center

Headstand: Yoga Goes
to School

Help A Mother Out

Honoring Sacred Space
Campaign

Honoring Sacred Space
Restoration Project

Infant Toddler Consortium

Innovation Center for Community and Youth Development

Intertribal Friendship House
John Burton Foundation for
Children Without Homes

Judicial Film Education Initiative

JunctionHouse Commons

Laguna Honda Foundation

Lieder Alive!

Media Enterprise Alliance

MickaCoo Pigeon and Dove Rescue

Mission Dignity

Mission Science Workshop

Model City Policy Project

Music Team San Francisco

National Network of Fiscal Sponsors

Neeki Foundation

New Media Mentors

Nichi Bei Foundation

North American Primate Sanctuary Alliance

Nuestra Casa

Om Organics

Open Source Digital Voting Foundation

Parent Advisory Council

Pars Equality Center

Preschool California

Project Grace

Projects S.O.Y.
(Save Our Youth)

Promoting Contemporary African Art in America

Protecting Class Action Settlement Funds

Rap Sessions

Restorative Justice for
Oakland Youth (RJOY)

San Francisco Aid for Animals

San Francisco Community
Agencies Responding to
Disaster (SF CARD)

San Francisco Dyke March

San Francisco Food Systems
Council

San Francisco Hep B Free

San Francisco Human
Services Network

SF-Zurich Initiative

SMILE Science U.S.

SPIN Academy

Take Out Until Completely Healed (TOUCH)

Tax Equity Project

Teachers 4 Social Justice

Teaching Artists Organized

The Democracy Center

Threshold 2009

Tiny House Project

Very Public Artworks

Visitation Valley Business
Improvement Group (VVBIG)

Visual Arts/Language Arts

Voices of Our Nations
Arts Foundation

Volunteerism Project Fund

Walker/Hupp Foundation

Walter S. Johnson
Foundation/Special Projects

West Marin Fund

COMMUNITY INITIATIVES

IN SERVICE TO GREAT IDEAS

Board Members and Officers

Sarah Bacon

Product manager for an
Internet company

Alison Fong, Treasurer as of 1/20/12
Financial analyst

Janine Guillot

Chief operating investment officer
of a public pension plan

Rick Mariano

Real estate developer

Jenny Pearlman

Nonprofit consultant

Frances Phillips, Chair as of 1/20/12
(Treasurer 7/08-1/11)

Foundation program director,
former nonprofit executive

Cheryl Polk, Chair (2/09-1/12)

Foundation executive

Gene Takagi, Secretary (7/08-pres.)

Nonprofit attorney

Ruth Williams, Vice Chair as of 1/20/12

(Treasurer 1/11-1/12)

Foundation program director,
former nonprofit executive

AUDITOR: Harrington Group LLP

COMMUNICATIONS COUNSEL:
Mission Minded, www.mission-minded.com

Staff

Danya Adolphs

Social Media Associate

James Ball

Director of Financial Services

M. Melanie Beene

President and CEO

Jim Buerer

Accountant

Rey Canoy

Payroll and Accounts Payable Specialist

Prudy Kohler

Director of Fiscally Sponsored Project
and Philanthropic Services

Jane Levikow

Vice President

Ani Rivera

Compliance Specialist

Susan Scarborough

Director of Human Resources
and Administration

MiChele Starling

Human Resources Assistant/
Office Coordinator

LEGAL COUNSEL: Adler & Colvin

TECHNOLOGY CONSULTANTS:
InfniT Consulting

Community Initiatives is a steering committee member of the National Network of Fiscal Sponsors and follows its best practice guidelines for fiscal sponsorship.